

RAINMAKER  
BREAKTHROUGHS IN NONPROFIT EXCELLENCE



# Building a Culture of Philanthropy

To Transform Fundraising Success in Your Organization



**commit  
to the  
extraordinary**



# How I *'invite you to be'* to have today's workshop be Transformative & Extraordinary

We will:

- ★ Have a Willingness to not know/A Growth Mindset
- ★ Participate Fully
- ★ Lean into Vulnerability
- ★ Be Present
- ★ Listen fully
- ★ Give the Benefit of a Doubt
- ★ Ask Clarifying Questions
- ★ Have a Sense of Humor
- ★ Trust the Process
- ★ Own the Success of Today
- ★ Move the Room Forward
- ★ Bring Joy and Possibility to this session!



# Purpose & Intended Results



**Purpose:** The purpose of this session is to have organizational leaders see the potential in creating a Culture of Philanthropy in their organizations and identify next steps they can take to move this culture change forward.

## Intended Results:

- ★ For participants to understand:
  - ★ What a Culture of Philanthropy is
  - ★ How cultural norms can enhance or thwart fundraising success
  - ★ How a Culture of Philanthropy can be transformational to fundraising success
  - ★ That they have the power to make a Culture of Philanthropy present in their organizations
  
- ★ For participants to:
  - ★ Identify ways to begin to create an organization-wide Culture of Philanthropy
  - ★ Identify tools that they can bring back to their organization

# Agenda

*October 20, 2022*

*1:00-3:00 pm eastern time*



- ★ Welcome
- ★ Context and How We'll Be Together
- ★ Purpose and Intended Results
- ★ Agenda
- ★ Why a Culture of Philanthropy
- ★ What is Philanthropy?
- ★ Culture – Team Approach
- ★ Scarcity/Abundance Thinking and 5 Steps of Fundraising
- ★ The 3 Laws and the Default Future
- ★ 2:00 (approx.) Break 10 minutes
- ★ Using these Concepts how can we integrate them into:
  - ★ Strategic Planning?
  - ★ Board Development?
  - ★ Diversity and Inclusion?
  - ★ Executive Coaching?
- ★ What is next? What will we take away from today?



Time to Do a Little Warm Up!





What is this ‘Culture of Philanthropy’,  
anyway?



# The 18 Most Generous Wall St. Philanthropists



 <b>BILL &amp; MELINDA GATES + WARREN BUFFETT</b> <small>IN 2010, THEY PLEDGED TO GIVE THE MAJORITY OF THEIR WEALTH TO THEIR FOUNDATION TO DATE. SOURCE: THEIR 1001</small>	 <b>BILL CLINTON</b> <small>HAS RAISED MORE THAN \$7.5 BILLION TO FIGHT AIDS.</small>	 <b>GEORGE LUCAS</b> <small>HAS MADE A \$1.2 BILLION DONATION TO HIS FOUNDATION.</small>	 <b>RICHARD BRANSON</b> <small>HAS PLEDGED ALL OF HIS WEALTH TO HIS FOUNDATION.</small>
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What do most people think of when they hear Philanthropy?



Phil + anthropos = love of human kind



I'm not sure who discovered water, but I'm pretty sure it wasn't a fish.

Marshall McLuhan

The bottom line for leaders is if they do not become conscious of the culture in which they are imbedded, those cultures will manage them.

Edgar Schein from Organizational Culture and Leadership



People like us  
do things like  
this.

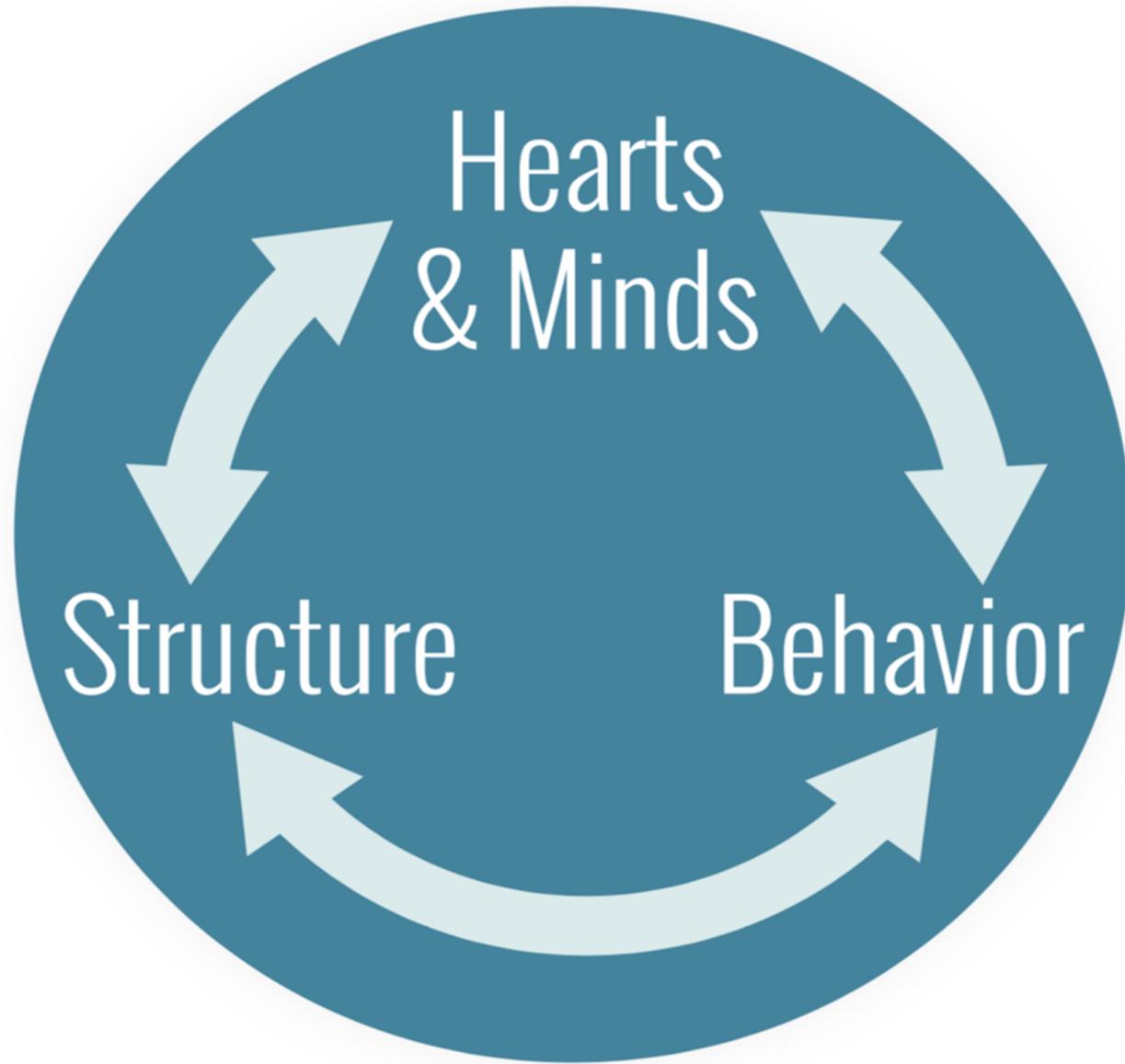
Seth Godin



# Venture Philanthropy Partners

Noun: cul·ture /'kəlCHər/

The connective tissue that binds together an organization, including shared values and practices, behavior norms, and most important, the organization's orientation towards performance.



Credit: Robert Gass and the Social Transformation Project



A Culture of Philanthropy exists when  
**organization-wide**  
attitudes, actions and structures  
reflect an understanding, respect and responsibility  
for philanthropy's role in the success of your  
organization. This commitment is reflected in the  
mission and reinforced through continuous  
engagement of all stakeholders.





Are we being blindsided by a  
Culture of *Scarcity*?



How many times a day  
are we reminded that we  
need more?



An ordinary person gets an average of  
***3000 images and messages a day,***  
intended to have us feel dissatisfied,  
frustrated, and less than adequate.

22

**The Union for Concerned Scientists**

CLEARCHANNEL

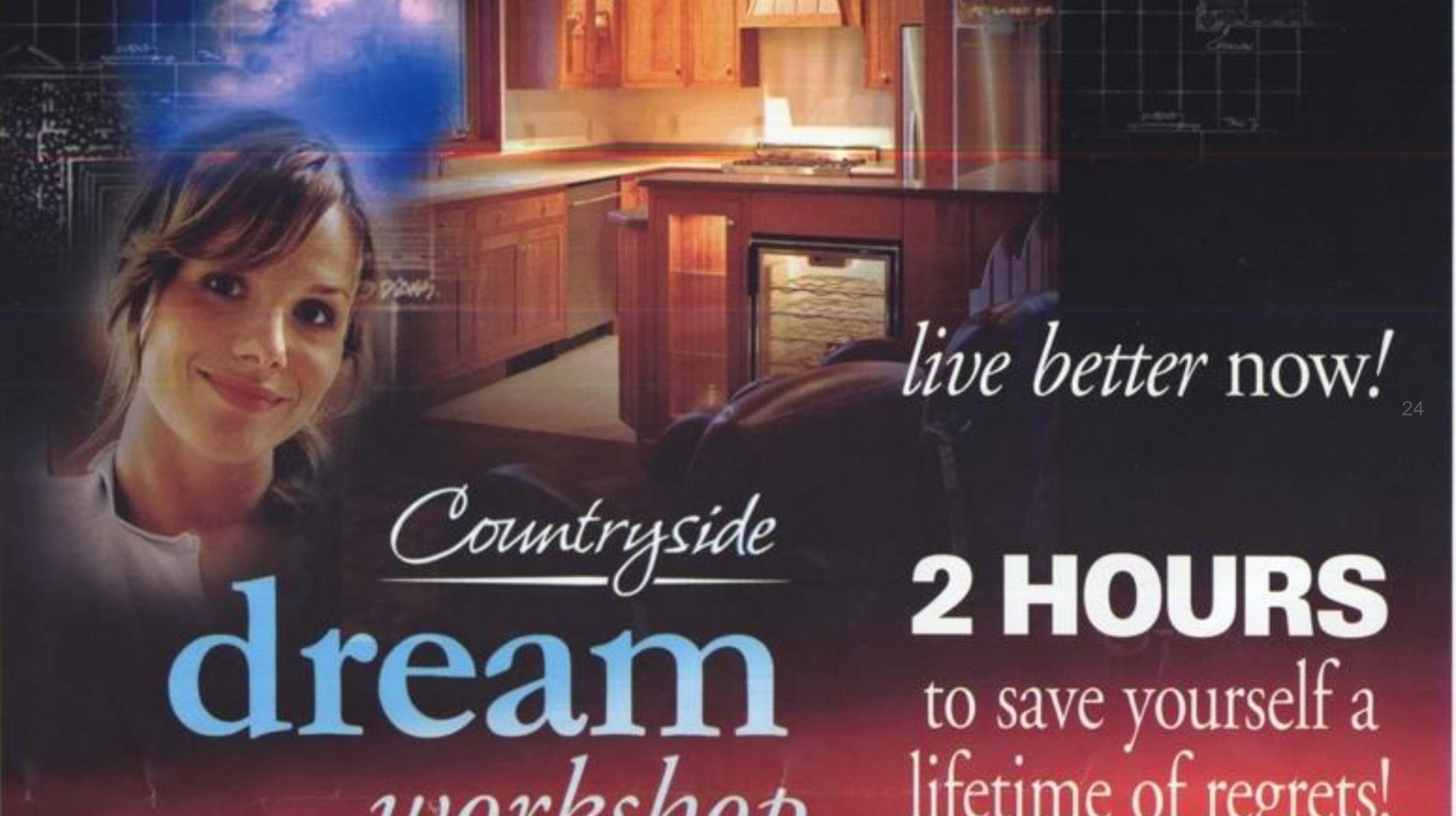
Come sluggish. Leave perky.



Cappuccino Blast<sup>™</sup>  
in 3 NEW flavors

**BR** baskin  
robbins

002997



*live better now!*

24

*Countryside*  
**dream**  
*workshop*

**2 HOURS**  
to save yourself a  
lifetime of regrets!

MORE IN



DISCOVER UNSTRUCTURED

MORE OUT



unstructured  
by Clarks

Ad



mahabis.com

"slippers for people who don't do slippers" - wired

"slippers for people who don't do slippers" - wired

Doodle

Plans Help English



laurie herrick

Create a Doodle

# Lighthouse July Board Meeting

by Dan Bouquillon • 6 months ago • Print

**LightHouse Holyoke**  
208 Race St, Holyoke, MA 01040, USA

All times displayed in America/New York

Table

Calendar

Jul  
**9**  
MON

Jul  
**10**  
TUE

Jul  
**11**  
WED

Jul  
**12**  
THU

Jul  
**16**  
MON

Jul  
**17**  
TUE

Jul  
**18**  
WED

Jul  
THU

Ready to transform your capabilities in just one week?

HEAR FROM YOUR PEERS

HARVARD Kennedy School  
Executive Education

STAY THIRSTY

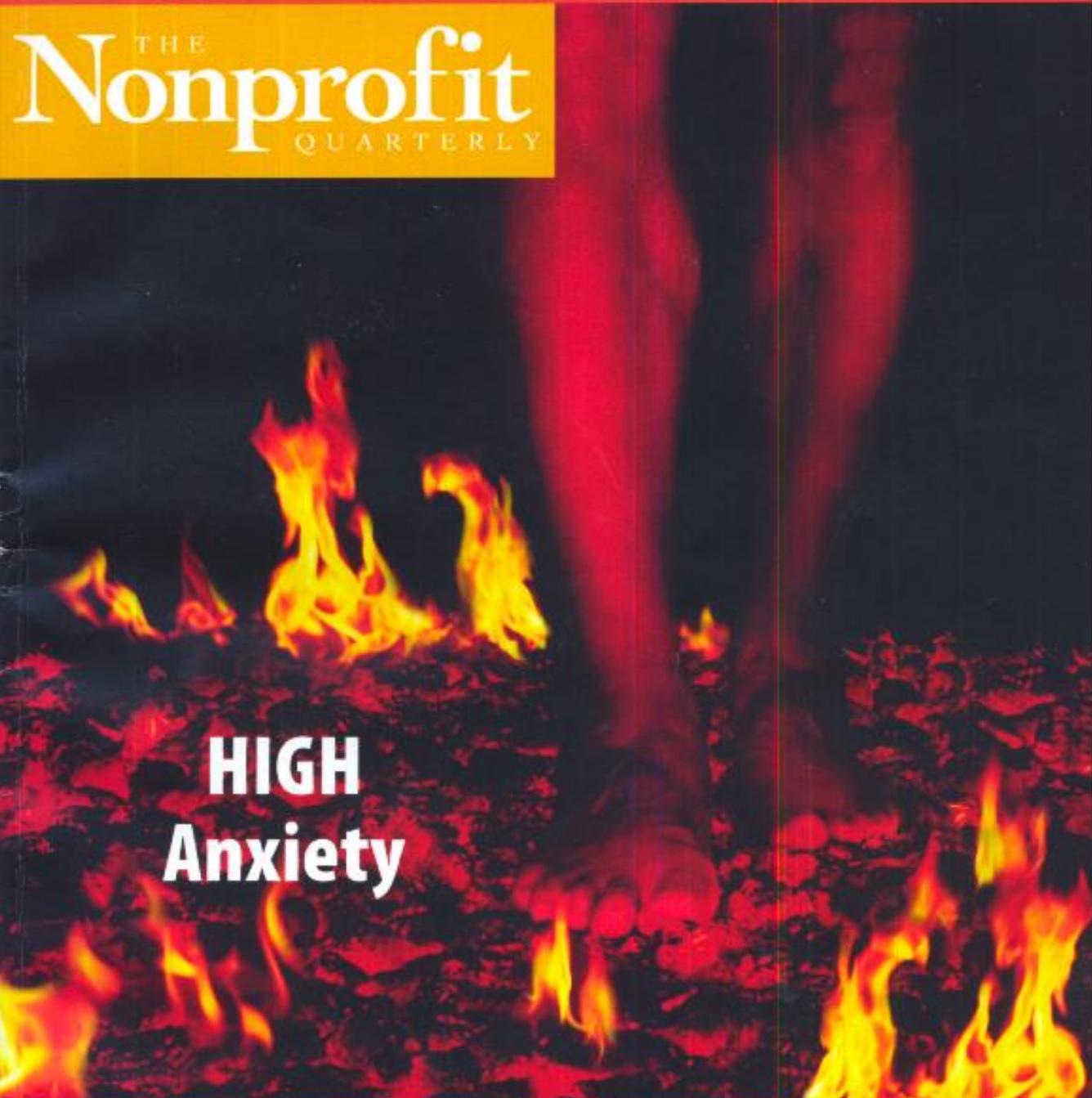


MY FRIENDS™



47707A

# THE Nonprofit QUARTERLY



**HIGH  
Anxiety**

The background of the entire image is a dense, overlapping collage of various US dollar bills, including \$100, \$50, and \$20 denominations. The bills are scattered and slightly out of focus, creating a textured, busy appearance.

What are the NEGATIVE cultural conversations we have about MONEY?



I don't have enough

It's the root of all evil

If I don't have it, I'm "worthless"

# Be a Scarcity Detective

5 Minute Breakout with Groups of 5

Answer the question:

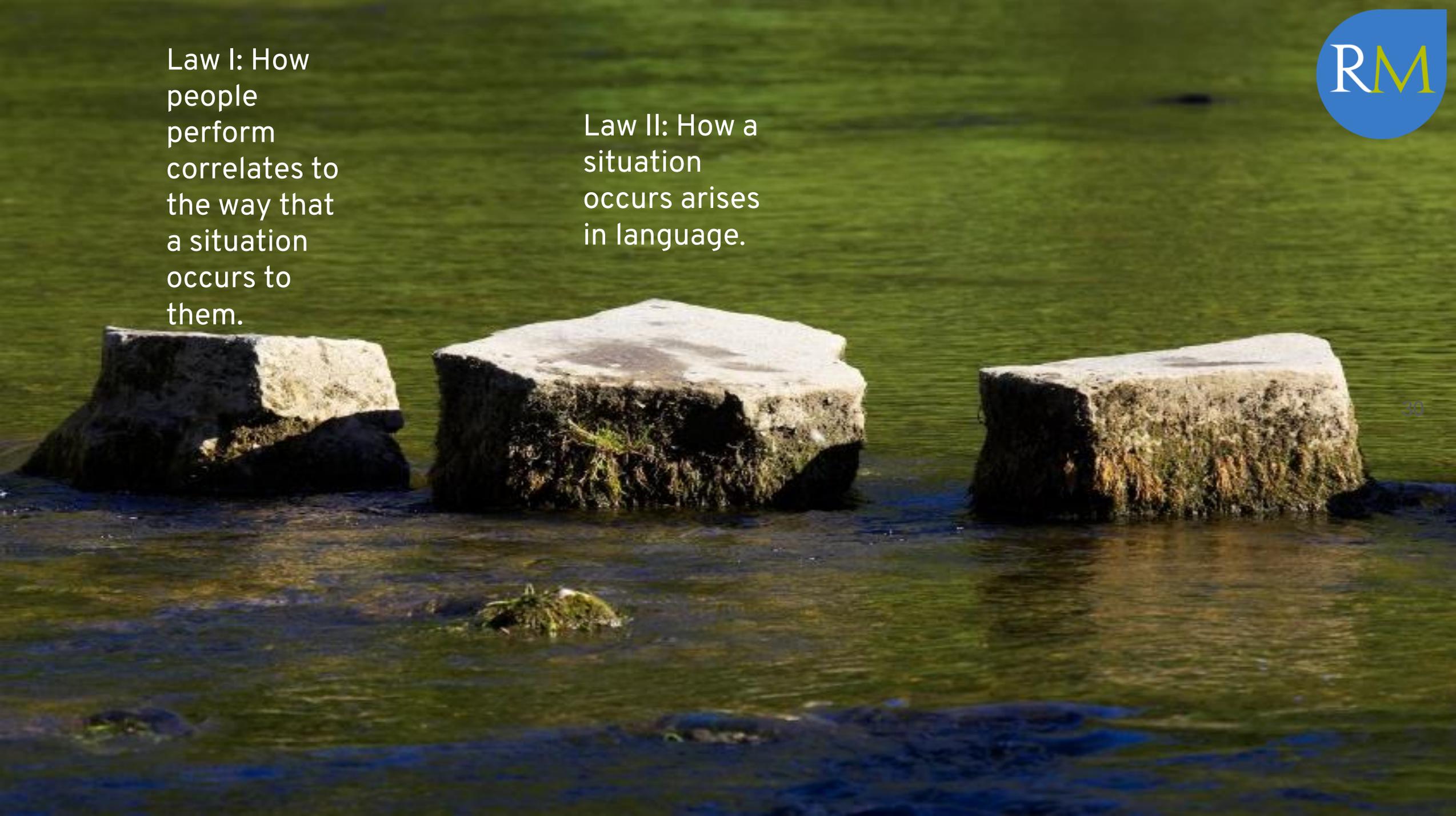
What is an example of Scarcity Language within your organization or an organization you've been involved with?

Or

What is an example of where scarcity shows up in your life?

Law I: How people perform correlates to the way that a situation occurs to them.

Law II: How a situation occurs arises in language.



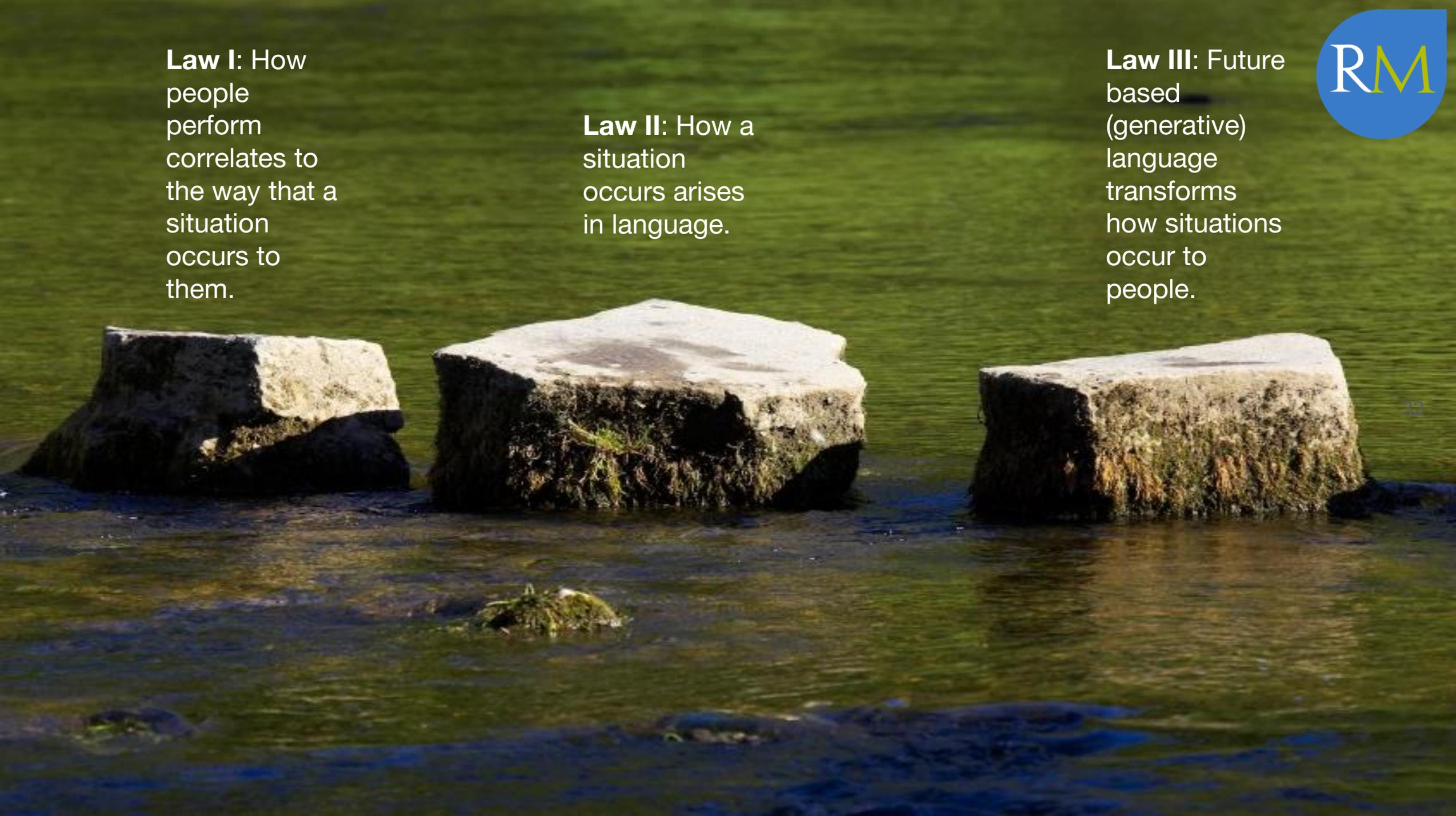


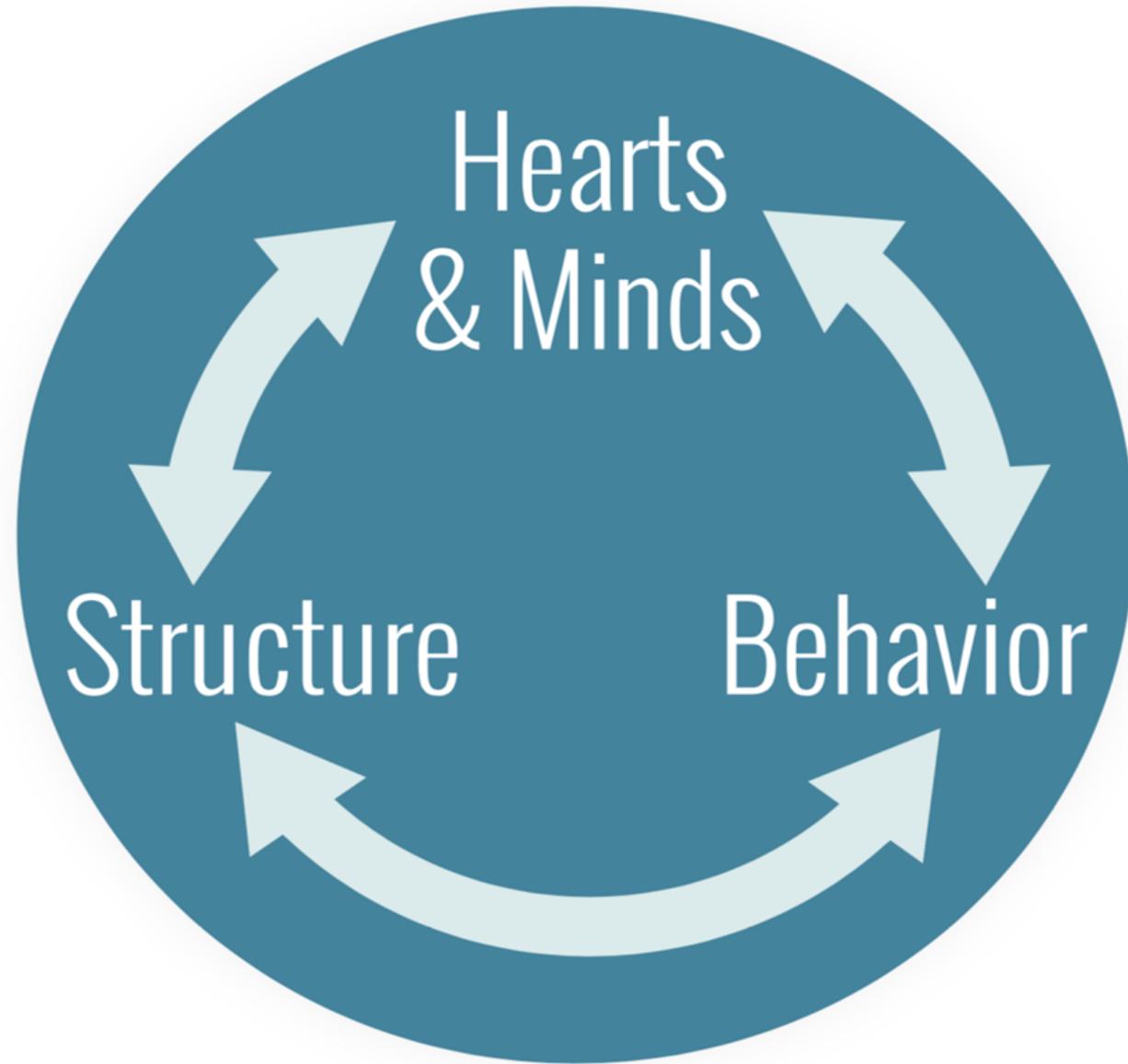
Default Future:  
Where is your  
organization's  
future already  
written?

**Law I:** How people perform correlates to the way that a situation occurs to them.

**Law II:** How a situation occurs arises in language.

**Law III:** Future based (generative) language transforms how situations occur to people.





Credit: Robert Gass and the Social Transformation Project

## 5 Steps for Effective Individual Donor Fundraising

1. Fundraising Planning – setting clear goals and a course to get there
2. Identifying Prospective Donors – recognizing the individuals who share your commitment throughout your surrounding communities
3. Cultivating and Engaging – building relationships and engaging individuals in your successes and challenges
4. Asking – inviting people to invest their resources to advance your vision
5. Stewarding – thanking people and having them see that their investment in your organization made a difference.

## Scarcity Vs. Abundance Thinking





We'll now  
take a  
rejuvenating  
10-minute  
break!

Photo by [Brett Jordan](#) on [Unsplash](#)



# The difference between a *Fact* and *How it Might Occur*

Fact	How It Might Occur
We didn't get the grant that we have gotten for the last 5 years!	<ul style="list-style-type: none"><li>★ I'm not a very good fundraiser!</li><li>★ Let's see what the foundation says about how we can do better!</li></ul>
We didn't raise the \$1.5 million we need for this year!	<ul style="list-style-type: none"><li>★ We're half-way there! Only <math>\frac{3}{4}</math> of a million to go!</li><li>★ Let's do some planning to assure we aren't so far behind next year!</li></ul>

# UNDERDEVELOPED

A National Study of Challenges  
Facing Nonprofit Fundraising





## Key Findings: Do Any of These Sound Familiar?

- **Orgs lack basic fundraising systems & plans**
- **Fundraising pros expect to leave their jobs – even the profession**
- **Execs unhappy with their development directors**
- **Execs say board not engaged in fundraising**
- **Execs lack skills/knowledge to secure gifts – many just don't like it**
- **< 50% of dev directors report strong relationship with the exec**
- **Dev directors' influence on key org activities/goals is uneven**
- **Disconnect between execs and fundraising pros about fundraising culture**

# The 5 Points of Possibility

- 1** Culture of Philanthropy is integral to our mission
- 2** Everyone shares some responsibility for a Culture of Philanthropy
- 3** We build and maintain deep donor partnerships
- 4** Community engagement is what we do
- 5** Every contribution of service, items or money is recognized as philanthropy

Inspired by 2017 Evelyn & Walter Haas Jr. Fund Report: Beyond Fundraising/What does it mean to Build a Culture of Philanthropy? by Cynthia M. Gibson



# How can a Culture of Philanthropy impact your strategic plan?

1. Build a Culture of Philanthropy into your Strategic Plan

2. The Leadership Team commits to building a new desired culture by changing their language, behaviors and mindset

# Culture Eats Strategy for Breakfast



# The 5 Points of Possibility

- 
- A photograph of a lush green field with a large, leafy tree on the left side, under a bright blue sky with scattered white clouds. This image is repeated on both the left and right sides of the slide.
- 1 Culture of Philanthropy is integral to our mission
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# Culture Change *Requires a Team*



Photo by [Jason Goodman](#) on [Unsplash](#)



# Engage your board in a Culture of Philanthropy



Photo by [Christina @ wocintechchat.com](#) on [Unsplash](#)



Look for and  
Create  
Mission  
Moments

# The 5 Points of Possibility

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Inspired by 2017 Evelyn & Walter Haas Jr. Fund Report: Beyond Fundraising/What does it mean to Build a Culture of Philanthropy? by Cynthia M. Gibson

Building partnerships, providing stewardship, and recognizing the assets (what people have in abundance) will help you build a Culture of Philanthropy.



# The 5 Points of Possibility

- 
- The background of the slide is a landscape photograph featuring a vibrant green field of grass in the foreground, a single large, leafy green tree in the middle ground, and a bright blue sky with scattered white clouds in the background.
- 1 Culture of Philanthropy is integral to our mission
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# Community Engagement builds Community Partners!



Out Now Community Mural



Springfield Graffiti Jam



Springfield resident and muralist  
Mural Institute

# The 5 Points of Possibility

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Breakout Rooms by Organization – Assign a Notetaker  
Brainstorm: What could you take on at your organization?  
Where might you throw your hat over the fence?





# Getting Started: How do we make the shift to an organization-wide Culture of Philanthropy?

- ★ Throw your hat over the fence!
- ★ Get a Team together
- ★ Do the Choose Abundance Assessment
  - ★ Adopt a mindset of learning and introspection
  - ★ Go to [www.rainmkr.com/choose-abundance/](http://www.rainmkr.com/choose-abundance/)
- ★ Get to Hell No
- ★ Adopt Common Language
- ★ Be patient -- Culture Change takes time!

## RESOURCES

- ★ Read *Choose Abundance*
  - ★ Follow the steps & do exercises
- ★ Take our 9-month long cohort learning course called the Choose Abundance Intensive
- ★ We offer year-long Culture of Philanthropy coaching engagements
- ★ *Choose Abundance* website for free downloads and the assessment



You've  
got this!



RAINMAKER  
BREAKTHROUGHS IN NONPROFIT EXCELLENCE



# Building a Culture of Philanthropy

To Transform Fundraising Success in Your Organization