



# SEA Business Plan Implementation Knowledge Sharing Session

July 27, 2022



# Our Team



**Sarah Eisele-Dyrli**  
*Assistant Director*



**David Nee**  
*Board Chair*



**Michelle Riordan-Nold**  
*Executive Director*



## Our Mission

Striving for **informed decision-making** across Connecticut, we empower an ecosystem of data users by **democratizing access to public data** and **building data literacy**.

# Our Earned Income Venture



A unique capacity-building initiative for foundations and philanthropic organizations to help their grantees become stronger and thrive more.

- Provides training and coaching to help nonprofits build Data Strategic Plans.
- Helps nonprofits align their data with their mission to learn whether they are reaching their goals.
- Helps nonprofits move from collecting data in an *ad hoc* manner to being proactive and systematic, and approaching data with strategic purpose.

# Our Business Plan Implementation Focus



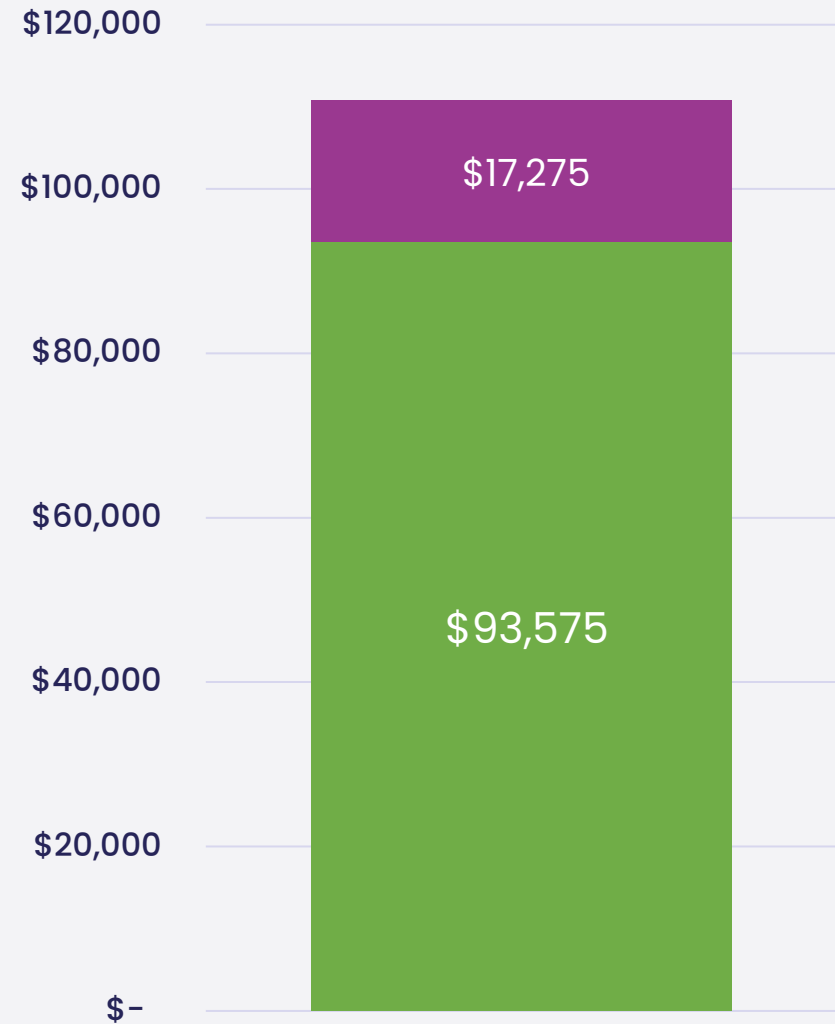
- Startup capital raise
- Conducting the pilot
- Marketing & communications
- Business development and sales
- Building our team



# Startup Capital Raise

We've raised 84% of  
our targeted investment  
funding with \$17,275 to  
go.

As of July 15, 2022





The image shows two women in business attire standing in front of a whiteboard. The woman on the left is writing on the board with a white marker, while the woman on the right holds a blue marker. The whiteboard contains a hand-drawn layout with labels and dimensions: 'LOGO' with a width of '200 px', 'BANNER' with a width of '500 px', 'NAVIGATION' with a width of '800 px', and 'FOOTER' with a width of '250 px'. There are also some less legible dimensions like '1000 px' and '800 px'. The entire image is covered with a semi-transparent blue filter.

# CTData Strategic Planning Pilot





# Building the plane while flying it

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# Pilot Recruitment

## Recruitment demonstrated demand

Hartford Foundation for Public Giving staff shared information with grantees seeking **5 nonprofits**.

Within 48 hours, we had **14 nonprofits** interested in participating in the pilot.

With **20 nonprofits** signing up to join the info sessions, we cut off recruitment.

**Shows the great need for this service**



# Data Strategic Planning Pilot



From April to August, 2022



Started with have 12 nonprofits in the pilot with 8 remaining.



CTData is evaluating, learning, and adapting the service



Similar to SEA, it is a mix of 5 labinars, homework, with 3 consultations.



# Participant Organizations



# Pilot Phase I Cohort





4

Labinar sessions so far

25

Mini-consultations in  
total so far



# David O'Rourke

*CEO*

Hockanum Valley  
Community Council



Sarah and Michelle have a passion for data collection, evaluation and outcomes and they have shared their knowledge in a way that can be easily understood and implemented....We look forward to working with CTData in the future.

# Because of pilot, we have developed...



## Materials

*Agendas, workbooks,  
homework files,  
PowerPoints*



## Workflow & Communications

*Project plan, email text*



## Website

*Cohort password-  
protected website*

# Materials: Agendas

## Labinar 1: Big Questions

### Prework-

1. Activities/What does your nonprofit do?
2. Send [pre survey](#)

### Objectives

- Learn
- Understand
- Be

## Labinar 2: Client Mapping: Making Visible the Stakeholders we Often Overlook

### Objectives:

- Learn what a client map is and how to create one
- Understand the advantages and disadvantages of different data collection methods

### What to have for the session:

- Have your folder open (or your Labinar 2 workbook)
- Have your flip chart and markers handy if you'd like

Time
9:45-10:00am
10:00-10:25 (25 min)
10:25-10:35 (10 min)

Time	Content	Materials needed	Logistics & Homework
9:45-10:00am	Welcome slide – include reminder to open their Labinar 2 Workbook		
10:00-10:20am (20 min)	<ol style="list-style-type: none"><li>1. <a href="#">Intro</a><ul style="list-style-type: none"><li>• What this phase will look like (based on survey feedback) (?)</li><li>• <b>First:</b> Cross-org discussion. On a full group Miro board, write out the big question that is most interesting to you. Discuss with your group: What excites you about that question? What were you surprised at as your team developed your big questions?</li><li>• <b>Next:</b> In the large group, share out some of the Big Questions. <a href="#">Do</a> a bit of debrief: What were some ah-ha's</li></ul></li></ol>	<p>Group cohort for small group stakeholder and intros</p> <p>Miro Board. Would have to set it up somehow so small groups could "find" one another on the board</p>	<p>Launch poll</p> <p><i>Get people into random groups?</i></p> <p>Put link to <a href="#">Miro board</a> in chat</p>

## Labinar 3: Learning to Love Logic Models Part 1

### Objectives:

- Understand the difference between activities and outcomes (and difference between them and outputs)
- Increase understanding of how to measure outputs and outcomes

Link to [Workbook](#) ([https://inform9OK\\_LpExvftb](https://inform9OK_LpExvftb))  
Activities to O  
Activities: 1, 3, 5  
Outcomes: 4, 6  
Indicators: 2, 8



Time	Des
20 min (10-10:20)	Rec sha
15 min	Wh

## Labinar 4: Learning to Love Logic Models Part 2

### Objectives:

- Learn how to write/create outcomes
- Learn how to write/create indicators

### Materials

- [PowerPoint](#)
- Workbook ([Word](#), [PDF](#))
- [Homework](#)
- [Post-session survey](#)

Time	Content	Materials needed	Homework
10:00-10:05am	1. Intro & Simple Logic Model refresh		
10:05-10:50am 45 min	2. Defining Outcomes (tell me about your program) <ul style="list-style-type: none"><li>• Get into paired orgs to <a href="#">tell</a> about program with question prompts</li><li>• Come back, individually write out the outcomes you heard (brainstorm, no need for perfection)</li><li>• Get back into paired org – talk about the outcomes you wrote for each other &amp; tweak</li></ul>		Michelle
10:50-11:20	3. How will you know? Deciding on indicators	Workbook	•

# Materials: PowerPoints



# Materials: Workbooks

## Labinar 3 Workbook

### Why You Will Learn to Love Logic Models



#### Logic Model Lingo

Adapted from [Developing a Logic Model: Teaching and Training Guide](#)

Instructions: Put a check in the appropriate column for each item.

	What we do (Activities)	What we achieve (Outcomes)	How We Know (Indicators)
1. Run methadone clinic			
2. # of new/repeat donors			
3. Provide Support groups to young adults with autism and to their families			
4. Increase cultural vitality in Greater Hartford			
5. Provide a Year-round teen leadership program			
6. # of legislators using our language in bills or testimony			
7. Run weekend STEM programs			
8. % of students who are more excited about STEM than before the program			
9. Improve the quality of life for residents of Connecticut			
10. % of participants of different demographics			
11. Engage communities in creative placemaking			
12. # of students who improve skills in specific areas			
13. # of youth who are assessed over time			
14. Increase leadership skills among youth with physical and cognitive disabilities			
15. Foster relationships & engagement among sponsors			

## Labinar 4 Workbook

### Why You Will Learn to Love Logic Models, Part 2



#### Tell Me About Your Organization

Adapted from [Developing a Logic Model: Teaching and Training Guide](#)

In your paired organization breakout groups, choose one group to be the question asker first, and the other to answer the questions. When your organization is the asker, ask the other team these questions. Write out notes so that you can write the outcomes you hear in the next section of the activity.

#### Part A: Ask these questions or similar

1. Tell us about your organization? What does your organization do?
2. Why does your organization exist? What would be missing in your community or in the state if you didn't exist?
3. What changes do you hope to see in people's lives because you exist?
4. How would you know that your organization has fulfilled its mission?

# Materials: Homework

## Big Questions Template

Instructions: Starting with your list of activities, fill out each box first, then put the ideas together into a cohesive question. You may either work on this individually then come together as a group to share your ideas, or work on this all together.

Activity or Topic What are you trying to learn about? <ul style="list-style-type: none"><li>Program</li><li>Service</li><li>Strategy</li><li>Outcome</li></ul>	Who? Who is impacted by your topic? <ul style="list-style-type: none"><li>Clients</li><li>An age group</li><li>Residents</li></ul>	Aspect What aspects of the topic do you want to learn about? <ul style="list-style-type: none"><li>Improving</li><li>Successful</li><li>Cost-effective</li></ul>	Timeframe What is the timeframe you're looking at? <ul style="list-style-type: none"><li>2021</li><li>2017 to 2022</li><li>2020 to 2025</li></ul>	Where? What is the geographic location? <ul style="list-style-type: none"><li>City</li><li>Neighborhood</li><li>State</li></ul>
Put it all together:				
Put it all together:				

7

## List of Data Collection Tools

Once you have created your client maps, you can begin to compile your data collection tools. In the following pages, pull the names of the data collection tools from each of your client maps and list them here. Make note of the kind of tool it is (intake form, website analytics, survey, etc). Begin writing descriptions of those tools (which will ultimately be added to your Data Strategic Plan).

Tool (Data Collection Method)

Description (option: what are some of the advantages and disadvantages)

Example:

### CTData Academy Post-Session Training Survey (Paper Survey)

Survey administered to participants at the end of CTData Academy workshops. Collects primarily closed-ended items about training quality and knowledge gained in relation to learning objectives. Advantages: When collected in person, get 100% response rate. Provides actionable insights into how workshops can be improved. Disadvantages: Because data is primarily closed-ended, we're not able to learn specifics about what exactly should be changed about each activity, or what specifically went well about each activity. When collected virtually, get less than 30% response rate.

Tool #1:

Type of collection tool:

Description:

Tool #2:

Type of collection tool:

Description:

Tool #3:

Type of collection tool:

Description:



# Materials: Surveys

## Data Strategic Planning Pre-Survey

The information in this form asks about aspects of data and the work we will be

Your responses are not anonymous, but We will review your responses as a team provide for your team. This survey will a 1 of this service helps you to increase y Finally, it will contribute to our understa future.

In any reports that we create from this s aggregate (that is, summarizing the gro ended responses that we analyzed), and way that you could be individually identi

If you have any concerns about complet Sarah ([sarah@ctdata.org](mailto:sarah@ctdata.org)).

ctdatacollaborative@gmail.com [Switch a](#)

\* Required

Email \*

Your email

Next

Never submit passwords through Google Forms.

This content is neither created nor endorsed b

## Labinar 1- Big Questions labinar evaluation

The information in this form Questions to drive our work

We are asking you to use a l Questions about how we ca access to your IDs, so your i

If you have any concerns ab Sarah ([sarah@ctdata.org](mailto:sarah@ctdata.org)) o

 ctdatacollaborative@gm

\* Required

Unique ID: \*

Your answer

1. Please indicate your lev your response.

The training met my expectations.

The content was easy to follow.

## Labinar 2- Client Mapping- Labinar evaluation

The information in this form asks ab Mapping and data collection' in Phase

We are asking you to use a Unique ID Questions about how we can improve access to your IDs, so your responses

If you have any concerns about comp Sarah ([sarah@ctdata.org](mailto:sarah@ctdata.org)).

 ctdatacollaborative@gmail.com (

\* Required

Unique ID: \*

Your answer

1. Please indicate your level of agre

The training met

Strongly Disagree

## Labinar 3: Why You Will Learn to Love Labinars Part I

The information in this form asks

We are asking you to use a Unique Questions about how we can imp access to your IDs, so your respon

If you have any concerns about c Sarah ([sarah@ctdata.org](mailto:sarah@ctdata.org)).

 ctdatacollaborative@gmail.c

\* Required

Unique ID: \*

Your answer

1. Please indicate your level of :

## Labinar 4- Logic Model- Labinar evaluation

The information in this form asks about your experience in Labinar 4 ' Why you will learn to love logic models' in Phase I of Data Strategic Planning.

We are asking you to use a Unique ID so that we can answer some of our own Big Questions about how we can improve this service. Neither Jasmine nor Sarah will have access to your IDs, so your responses will be anonymous.

If you have any concerns about completing this form, or any questions, please contact Sarah ([sarah@ctdata.org](mailto:sarah@ctdata.org)).

 ctdatacollaborative@gmail.com (not shared) [Switch account](#)

\* Required

Unique ID: \*

# Workflow & Communications

DATA STRATEGIC PLANNING COHORT TASKS					
Keep?	STATUS	DEADLINE	PROJECT / TASK	ASSIGNED TO	Notes
			Prepare for Intro Session		
Yes	Complete		Get participants signed up for info session		
Update	Complete		Create agenda & slides for session		Need to update
Done	Complete		Create application		
Yes	Complete		Send application		
Yes	Complete		Review apps & decide who to invite to participate		
			Prepare for <u>for Labinars</u>		
Yes	Complete		Write & send email to participating organizations. Send first to 2 with schedule conflict. Then check on April 12 or 14. Incl. link to first consultation sign-up.	Sam (thru Sarah)	
Yes	Complete		Set up recurring zoom meeting and register each participant. Send individual links for <u>Labinars</u>	Sam (thru Sarah)	
?	Complete		Duplicate pre-work Doc to be in each folder	Sam (thru Sarah)	Will we keep pre-work?
Yes	Complete		Assign unique IDs	Sam (thru Sarah)	
Yes	Complete		Send first email with unique ID's and link to the pre-survey	Sam (thru Sarah)	
			Prepare for consultations	Timing?	

## Pre Labinar #1:

Good morning \_\_, \_\_, and \_\_!

We are excited to get together for our first Data Strategic Planning Phase 1 Labinar next week! A few things as you prepare.

First, we have created a pre-survey that will allow us to understand your experience with data, enable of the closed mobile

## Post Labinar 1 Email

Dear \_\_, \_\_, and \_\_,

Second here.) Thank you again for your engaged participation in today's session. [for groups where 1 person didn't attend, add this: We're sorry you weren't able to make the session, \_\_, but we look forward

## Pre-Labinar 2 Email

Thank

making

giving

Third, another

and vi

on vid

Finally

Good morning, \_\_!

We're looking forward to seeing you tomorrow (May 10) at 10am. We resent your individual Zoom link this morning, so please look for it **and please email me today if you cannot find it.**

Finally

For this

We lo

## Post Labinar 2 email

Take o

Sam

be sure

\*\*\*\*

Also, w

togethe

Mappin

for Data

external

Finally

post-se

Have a

Sam]

Hi \_\_, \_\_, and \_\_,

Thank you so much for joining us at Labinar 2 yesterday - I'm sorry for all the tech challenges you experienced! We have updated our [website hub with the video from yesterday](#) in case it's helpful as you do your homework. The password is: CTOpenData2019!% (Remember: you can share this with other members of your organization who are working to create your materials

For sor

board.

for your

which is

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access th

If you ha

## Pre Labinar 3 email

We are looking forward to seeing you in two weeks for Labinar 3.

Based on our experience last week and the challenge with the technology we chose, we are asking you to print this workbook/homework for use in our session on June 14.

And as a reminder, here is your unique ID for the end of session survey: {UNIQUE ID}.

# Website

## Data Strategic Planning: Cohort 1

Welcome to the Data Strategic Planning Cohort 1 information hub! This page, which will be populated as we go through Phase 1 of Data Strategic Planning, includes videos of our session, and will include additional links or resources as we go.

*This information is only for you as a member of an organization that is part of Data Strategic Planning. Please do not share this with anyone outside of your organization.*

[SESSION  
VIDEOS](#)[RESOURCE  
LINKS](#)[UPCOMING  
SESSIONS](#)

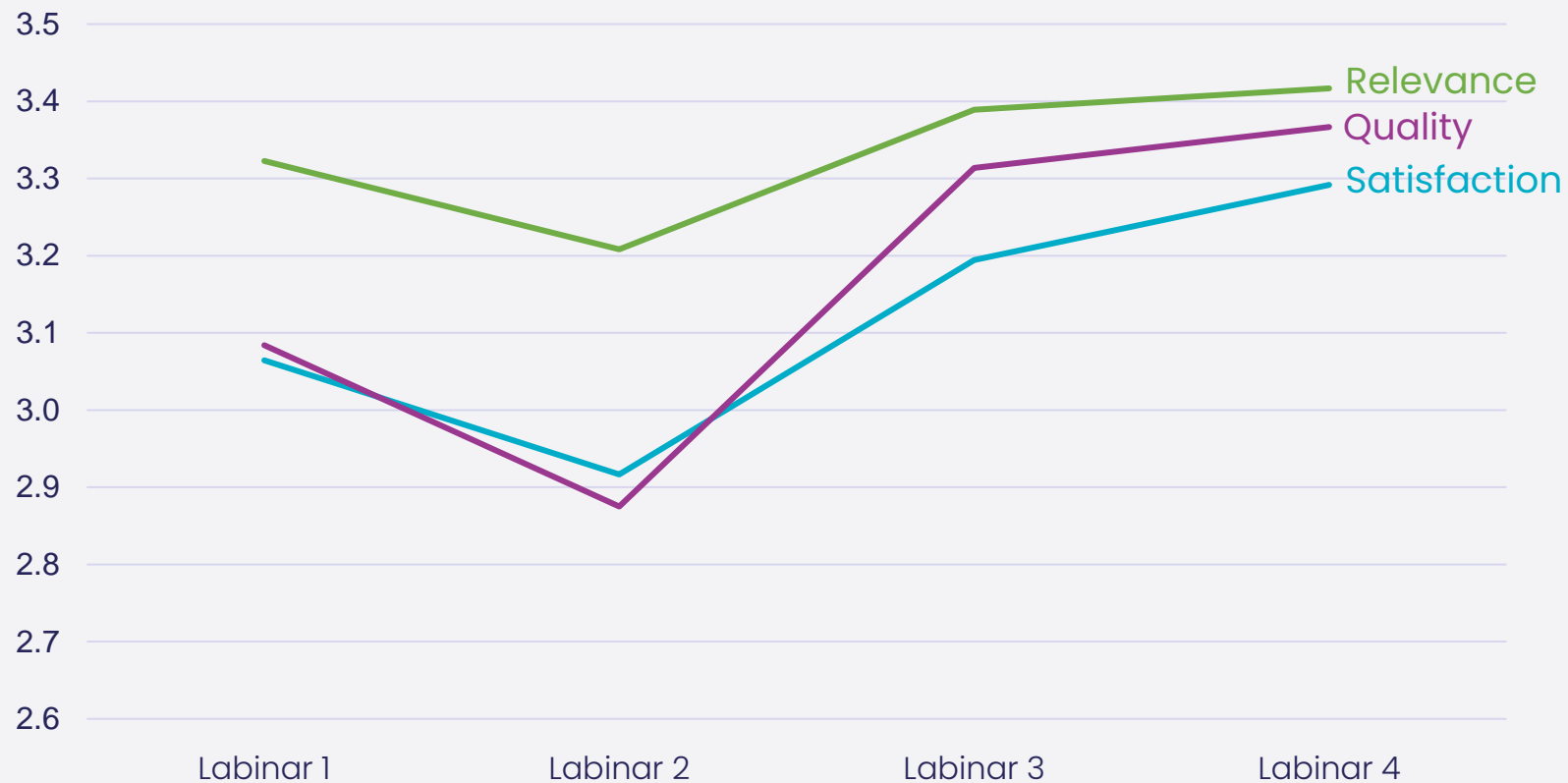
### Videos

#### LABINAR 3



# Labinars have improved over time

As we have integrated feedback of the Labinars, ratings of **Quality**, **Relevance**, and **Satisfaction** have increased over time.



# A higher percentage of participants have increased knowledge

As we have integrated feedback of the Labinars, more people have **indicated that their knowledge has increased**, and fewer people have indicated that their **knowledge has not increased**.





A person is sitting at a wooden desk, using a silver laptop. The laptop screen displays a dashboard with several data visualizations: a stacked bar chart on the top left, a line graph with circular markers on the top right, and a 3D area chart at the bottom. The person's left hand is on the laptop's frame, and their right hand is holding a black and white coffee cup. The entire image has a blue tint. The text "Marketing & Communications" is overlaid in the center in a large, white, sans-serif font.

# Marketing & Communications



# Developed Logo



GET YOUR DATA HOUSE IN ORDER™

Supporting the mission of [ctdata.org](https://ctdata.org)

# Designed Website

## CTData Strategic Planning



### FUNDERS

Learn how your grantees can improve their data infrastructure so they can implement their missions with more effectiveness.

[Explore for funders](#)

### NONPROFITS

Improve your internal data structures and processes so you can better understand the results of your work using data.

[Explore for nonprofits](#)

# Designed Website: Foundation Clients



## Help nonprofits thrive

Let us work to build the capacity of nonprofits you support so they can do the great work you know is possible. Through CTData Strategic Planning, your partners can improve the quality of their data so they can make good decisions about their future.

## Empowering nonprofits to use their data as a strategic asset.

As a nonprofit, we understand what it's like to be dedicated to a mission you believe in while also needing to understand better how to improve your effectiveness. We have supported thousands of Connecticut professionals so they can use data to make a difference in the lives of those systematically left behind.

# Designed Website: Nonprofit Clients



## Get Your Data House in Order

Let's work together to build a realistic plan so your team has access to the high-quality data you need.

## Trusted by nonprofits with data needs.

We know what it means to be dedicated to a mission you believe in. We have supported thousands of Connecticut professionals so they can use data to make a difference in the lives of those systematically left behind.

And we understand the frustration of needing to use data to help you fund and improve your important work, but not knowing how.

# Published on Social Media

 **CT Data Collaborative**  
Published by Buffer · June 10 ·

Is your **#data** house in order? Does your **#non-profit** have data you don't know how to use to show its impact? We Launched a new social enterprise to help: CTData Strategic Planning!  
<https://buff.ly/3FU4sd7>

Is your data house  
in order?



CTdata  
Strategic  
Planning

GET YOUR DATA HOUSE IN ORDER™

A new service supporting the mission of CTData

27  
People reached

0  
Engagements

–  
Distribution score

Boost post

 **CTData Collaborative**  
@CTOpenData

Is your **#data** house in order? Does your **#nonprofit** have data you don't know how to use to show its impact? We Launched a new social enterprise to help: CTData Strategic Planning! [buff.ly/3FU4sd7](https://buff.ly/3FU4sd7)

Is your data house  
in order?



CTdata  
Strategic  
Planning

GET YOUR DATA HOUSE IN ORDER™  
Supporting the mission of [ctdata.org](https://ctdata.org)

A NEW SERVICE SUPPORTING THE MISSION OF CTDATA

4:35 PM · May 18, 2022 · Buffer



# Announced in Newsletter

## **We Launched a New Social Enterprise: CTData Strategic Planning!**

Through our work with data professionals across the state, we have found that either nonprofits are awash in data they don't know how to use, or nonprofits aren't sure what to collect and how to use it strategically. If this sounds familiar, learn more about this service [here](#). More information will be coming soon.



# Described in Blog Post

## What is CTData Strategic Planning?

May 12, 2022 · Michelle Riordan-Nold

### We Launched a New Social Enterprise: CTData Strategic Planning!



At CTData, a core part of our work centers around building data literacy skills. We incorporate data literacy into almost every aspect of our work and we have seen a few challenges that organizations face when it comes to data either:

- Nonprofits are awash in data that they don't know how to use to show their impact; or
- Nonprofits are uncertain what data to collect, how to collect it, and how to use it strategically.

This situation presents many challenges to nonprofits – and an opportunity.

To address the problem above, CTData launched CTData Strategic Planning, a social enterprise that provides training and coaching to help nonprofits build Data Strategic Plans.

The process helps nonprofits align data with the mission of the organization so they can learn whether they are reaching their goals. Organizations learn how to move from collecting data reactively to a proactive and strategic purpose. Data Strategic Planning allows organizations to take ownership over their data, measure their impact, and tell their story through data.

With a Data Strategic Plan, nonprofit staff can plan their data collection, analysis, and reporting process to inform decision-making. The Plan is a resource for staff to understand every step of the process, from identifying program goals, to collecting data, analyzing data, and reporting findings.

A photograph of an office environment with several people working at computers. The image is overlaid with a semi-transparent blue filter. In the foreground, a woman is seen in profile, looking at a computer monitor. Another person is visible behind her, also working. The desk is cluttered with various items including a telephone, a mug, and papers. The text 'Sales & Business Development' is centered over the image in a large, white, bold font.

# Sales & Business Development

# Developing Proposal

Connecticut Data Collaborative  
10 Constitution Plaza  
Hartford, CT 06103



## Helping Your Grantees Thrive

As a funder, you seek strategies that result in positive change for communities you care about. To do this, you value information from grantees and partners that can help inform your strategies. You also believe strongly in the work of your partners. Yet you may see them with what data to collect or how to collect it. This results in time wasted trying to wrangle poor-quality data, discouragement over whether they make a difference, and potentially even staff attrition.

The field of philanthropy has been increasingly investing in capacity building for nonprofits as well as in evaluation and research for nonprofits. CTData Strategic Planning unites these two priorities together into one service that allows you to support your grantees and partners to gain agency over their data and approach their data strategically.

Through this service, your grantees will develop data as a strategic asset for their long-term health. Organizations become empowered to change their strategies based on high-quality data, and to tell compelling stories about the difference they make in the lives of those they serve.

As nonprofits face increasing competition for private and public funding, developing a data strategy to measure outcomes is critical.

# Cultivating Prospective Clients

Hartford Foundation for  
Public Giving

Fairfield County's  
Community Foundation

Traveler's Foundation

Heidenreich Family Fund

Ritter Family Foundation

Graustein Donor  
Advised Fund



A photograph of an office environment with several people working at computers. The image is overlaid with a semi-transparent blue filter. In the foreground, a woman is seen in profile, looking at a computer monitor. Another person is visible behind her, also working. The desk is cluttered with various items, including a black mug with a logo, a calculator, and some papers. The text "Building Our Team" is centered over the image in a large, white, sans-serif font.

# Building Our Team

# Staffing



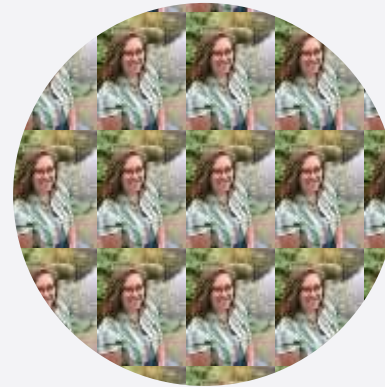
Sarah Eisele-Dyrli

*Assistant Director*



Michelle Riordan-Nold

*Executive Director*



Jaclyn Vancour

*Data Engagement  
Specialist*



TBD

*Nonprofit Strategy &  
Capacity Building Coach*



# Nonprofit Strategy & Capacity Coach Job Description



## About

At the Connecticut Data Collaborative (CTData), we empower an ecosystem of data users by democratizing access to public data and building data literacy skills. We are seeking an enthusiastic, entrepreneurial, and organized person whose strength is in project management but also loves data believes in our mission and wants to help grow our new Social Enterprise, CTData Strategic Planning, as the **Data Strategy & Capacity Building Coach**.

## CTData Strategic Planning is a new venture providing

Reporting to the Assistant Director, the Data Strategy & Capacity Building Coach will:

- Prepare, organize, and deliver CTData Strategic Planning including conducting the learning labs; holding one-on-one consultations; and providing follow-up technical assistance as needed.
- Support business development efforts including:
  - Outreach to potential funders
  - Building current and potential funding relationships
  - Drafting proposals, including budgets and work plans
  - Helping to deliver revenue targets based on business plan financial projections
- Expand and grow CTData Strategic Planning through marketing and communications outreach to prospective clients.

## Desired Qualifications

- Master's degree in a related field (such as MPP or MPA) or certificate in evaluation
- Experience working and consulting with organizations
- Evaluation skills or experience as an evaluator
- Exceptional organizational skills, strong attention to detail, time management skills, and ability to manage client relationships
- Strong communication and interpersonal skills including good presentation skills
- Intellectual curiosity, creativity, and a strong desire and capacity for diversity in professional challenges
- Passion and commitment to helping organizations achieve greater social impact (through goal clarity and results-oriented strategy)
- Strong analytical mind and able to hold the big ideas while focusing on the details
- Self-starter with the ability to manage and prioritize work in a fast-paced environment

CTData, a 501(c)(3) non-profit, promotes a hybrid work policy with HQ in downtown Hartford.



# Next Steps

## Identify Phase II Participants

Through  
conversations with  
funders

## Onboard first client

Communicating with  
prospects

## Hire Strategy & Capacity Building Coach

Goal for staff person  
hired by Oct 1

# Thank you!

**We could not have made it this far without the support of:**

- No Margin No Mission – Michael Oxman
- Sara Leonard
- Our Board with a special thanks to David Nee who attended all sessions and Tyler Kleykamp's participation in our fundraising calls
- Our Staff
- The Hartford Foundation for Public Giving



**Thank you**

**CTData.org**  
**@CTOpenData**